EXHIBIT H

From: Charletta Barringer <charletta.barringer@southside.edu>

Date: Wed, Aug 16, 2023 at 1:56 PM Subject: Addressing of Concerns

To: Keith Harkins <keith.harkins@southside.edu>

Cc: Theresa Henderson < theresa.henderson@southside.edu>

Greetings Dr. Harkins,

I would like to have the following issues addressed through a formal meeting:

- 1. Lack of adherence to academic policies
- 2. Circumvention of dean (Barringer-Brown)
- 3. Encouragement (direction of faculty to circumvent dean)
- 4. Lack of understanding of program structure and academic policies (college and HS-DE)
- 5. Job threated/bullying behavior- asked to resign or be fired (within six-months) with no provocation or substantiation
- 6. Accusatory communication directed to dean (Barringer-Brown) when following SVCC/SACSCOC policies and procedures to support academic programs
- 7. Threat of faculty working to issue a vote of "no confidence" with no provocation or substantiation
- 8. Lack of adherence to VCCS-SVCC personnel evaluation policy (Administrative Faculty)
- 8. Support needed by way of hiring additional staff to perform job duties (Dean of HSB and Dean of Instruction) with growing enrollments
- 9. Discriminatory, highly inaccurate, incomplete and unfair information and descriptions provided on personnel evaluation without agreed upon goals and objectives being established.
- 10. Request for unreasonable communication levels with faculty members
- 11. Lack recognition of accomplishments and duties completed at SVCC

I, thank you for your direction attention to these concerns, as we move forward,

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